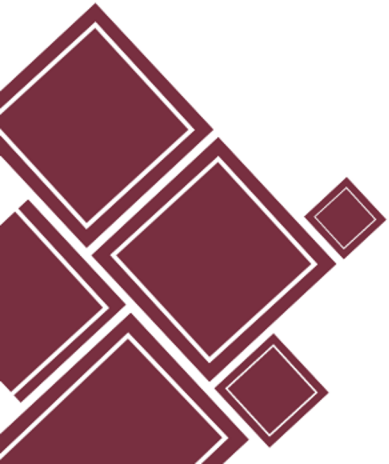
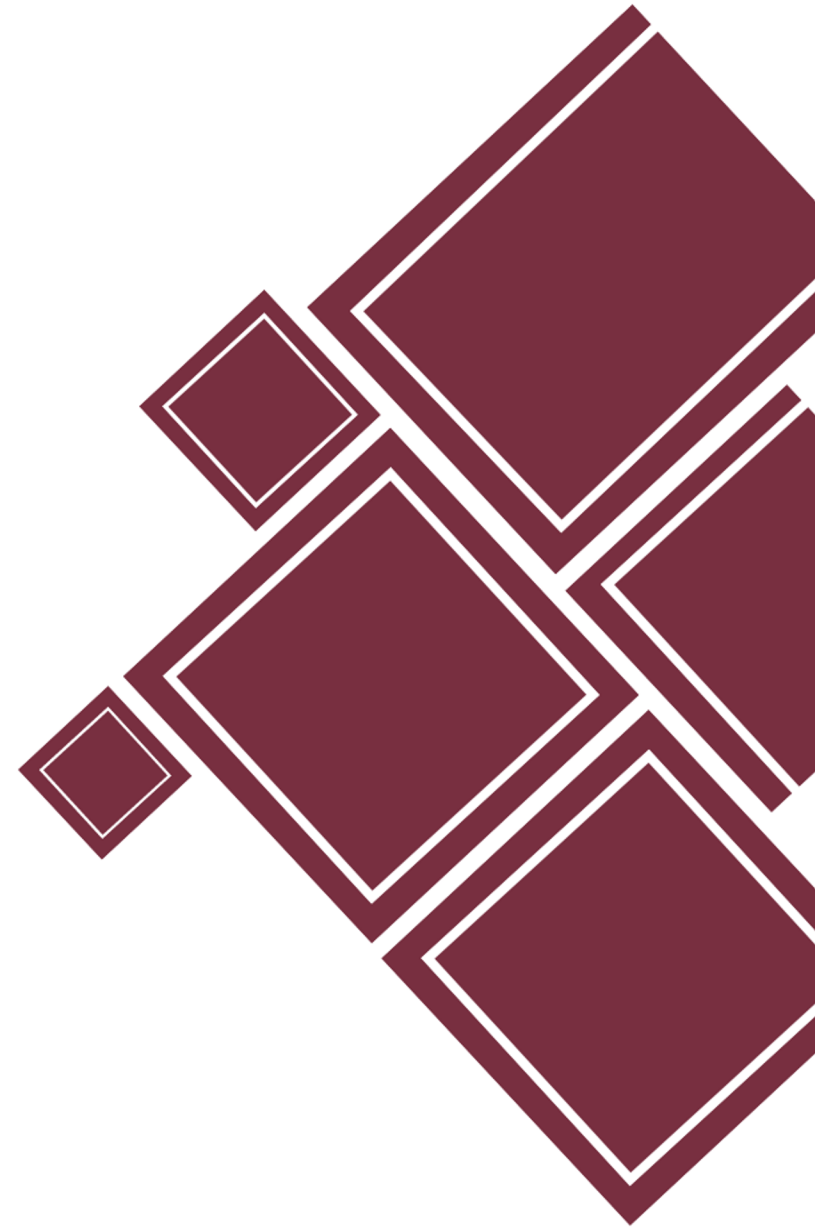


Futures Thinking and Scenario Planning

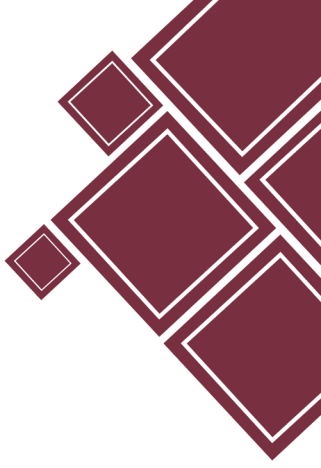
Cheryl Chung
Lee Kuan Yew School of Public Policy



What are some of the challenges that Governments face thinking about the future?



Futures Thinking and Scenario Planning



1. Question assumptions about the future
2. Scan the horizon for drivers of change
3. Imagine alternative futures
4. Take present action to be better prepared for the future

Strategic Intelligence

Understanding key trends and how they might impact the future

What are the key trends and / or weak signals that you observe?

What evidence is there to support or dispute the trend?

What are you certain / uncertain about?

Stakeholder Management

Understanding key decision makers and their assumptions about the future

What is the mental map of your stakeholder?

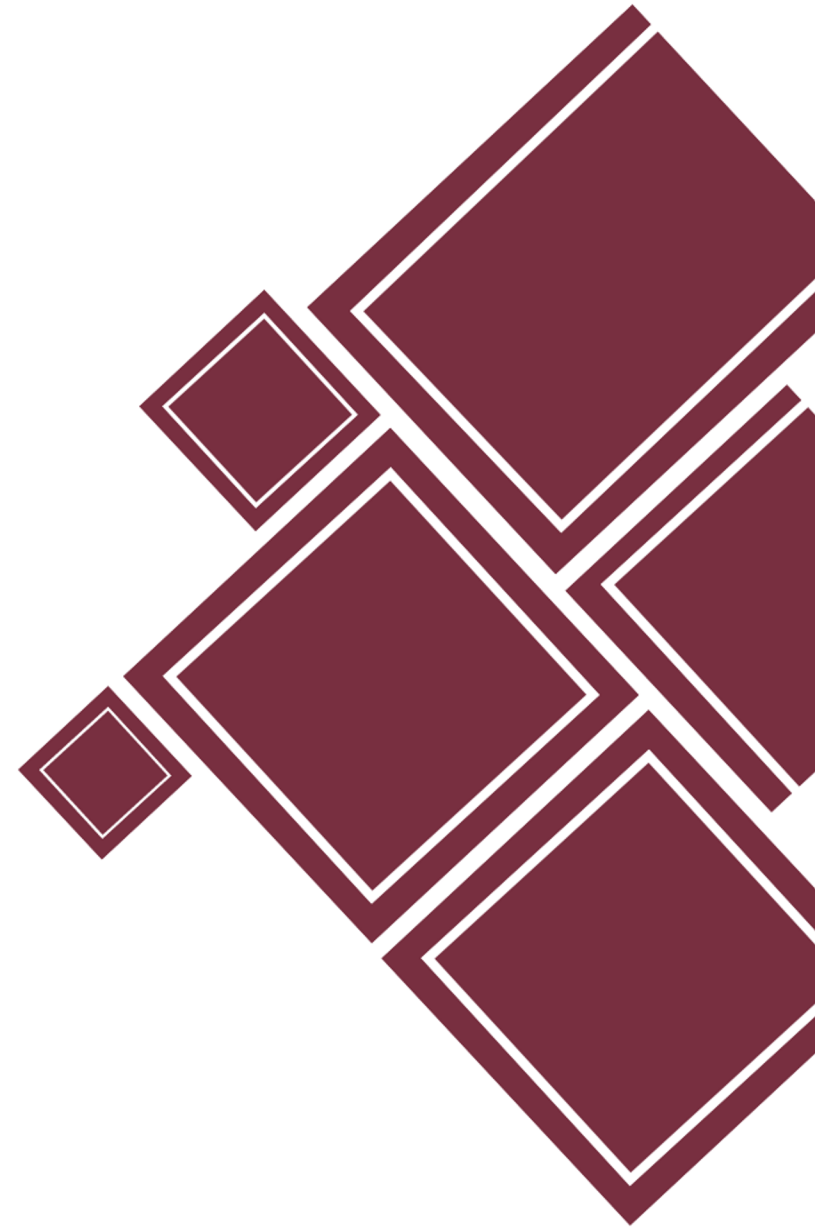
What assumptions does he / she have about the future?

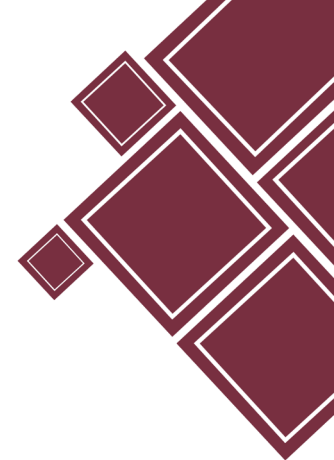
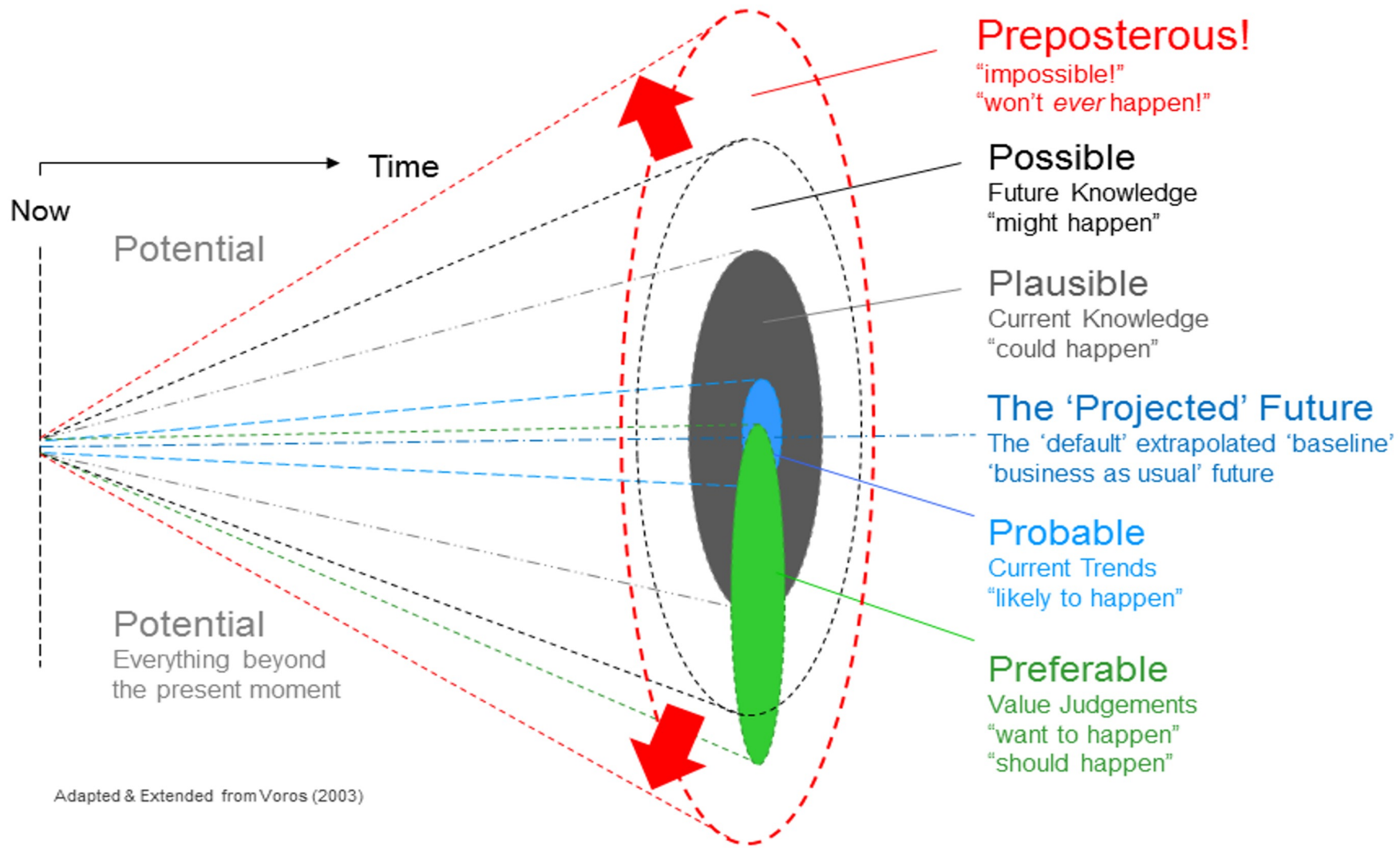
Where do the assumptions converge / diverge amongst your stakeholders?

Futures as a Strategic Management Tool

More resilient and robust decision making
Greater adaptability for future challenges

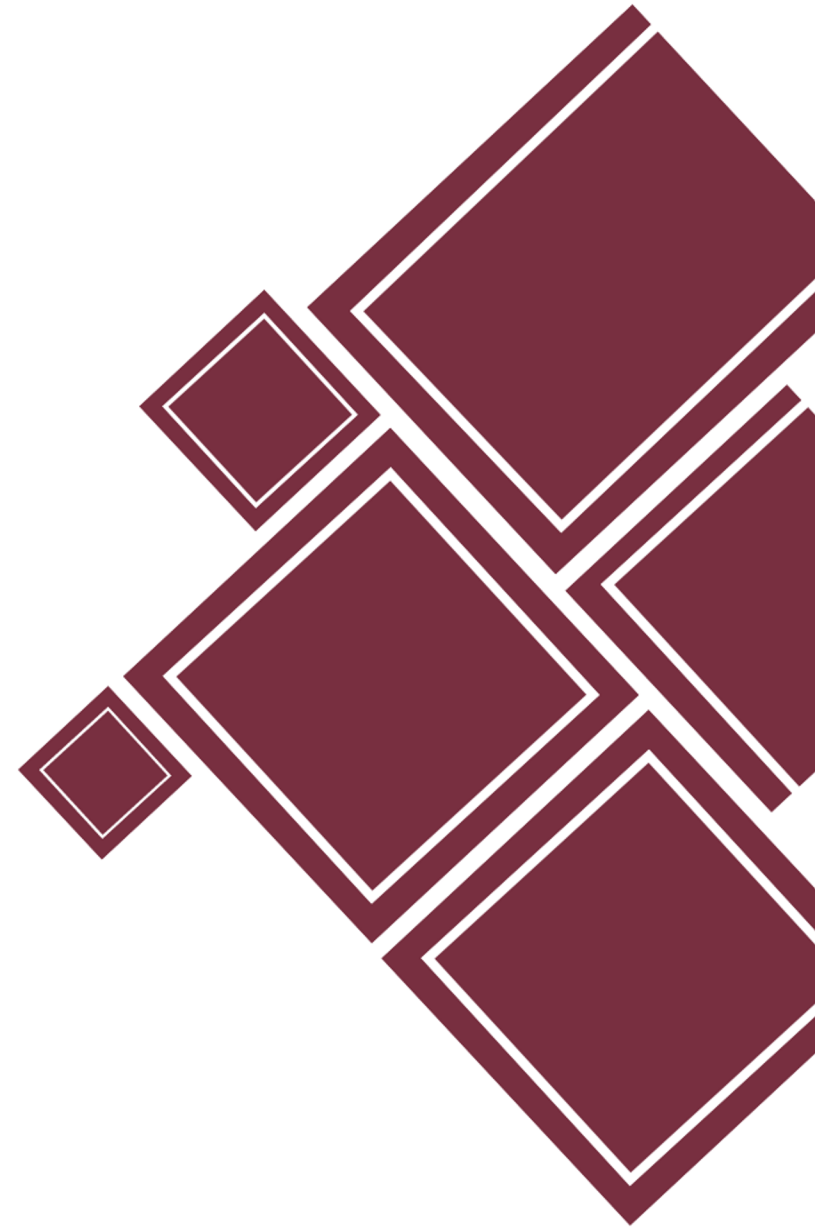
**Question
Assumptions
About the Future**



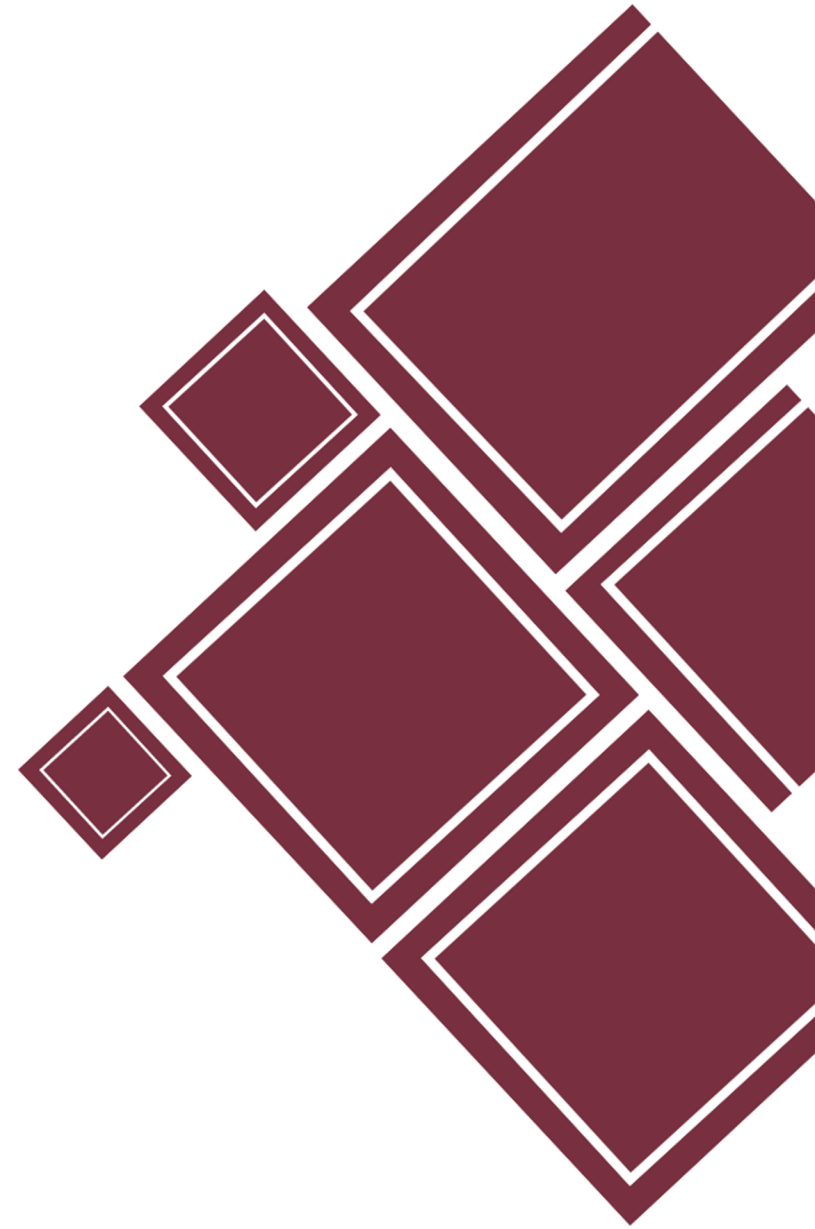


Futures Cone - What if we were wrong?

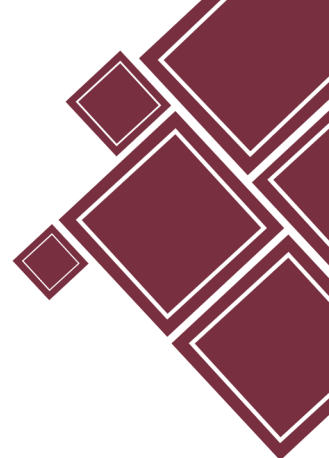
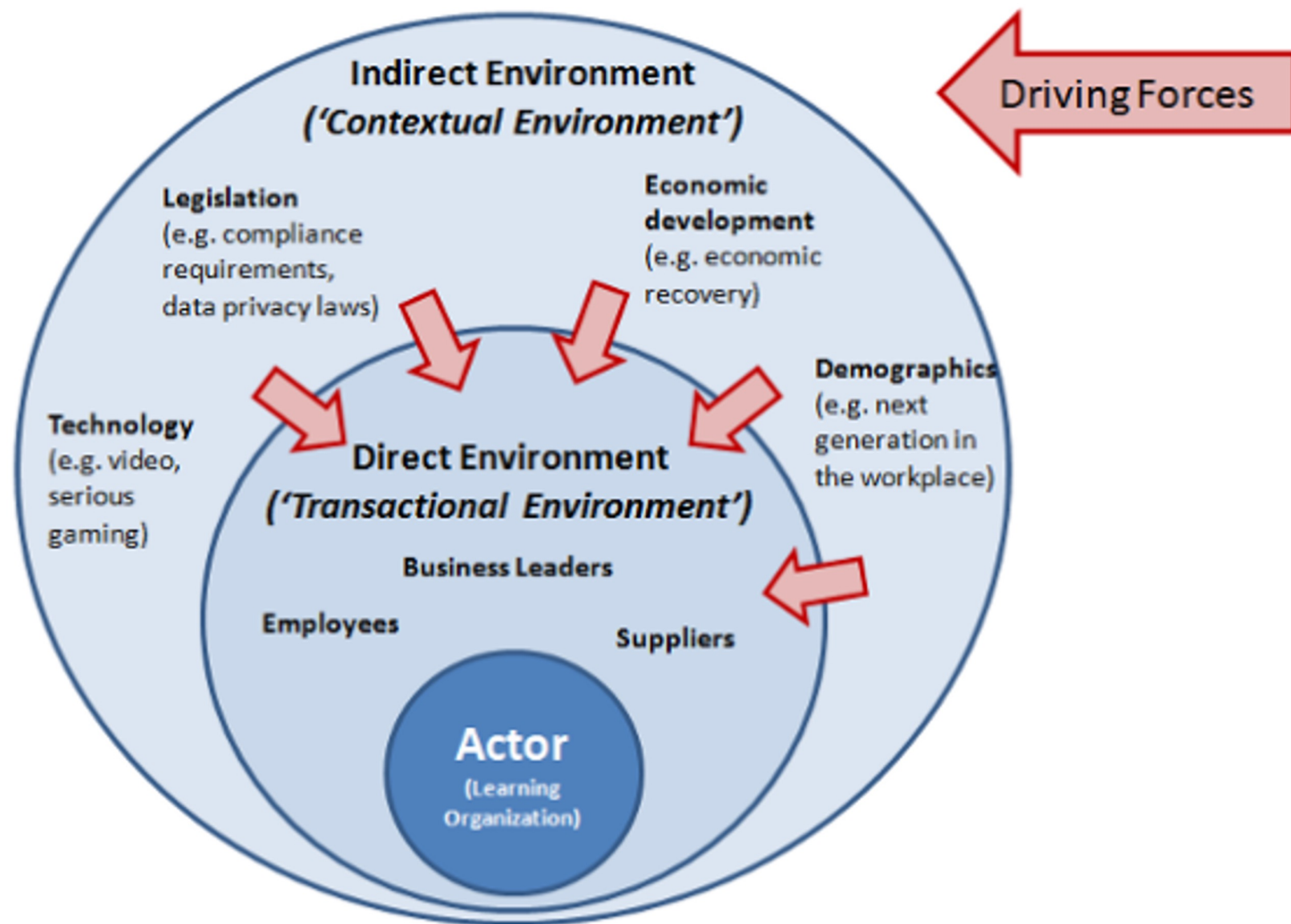
What Are Some of the Assumptions We Hold About Disaster Risk Financing Today?



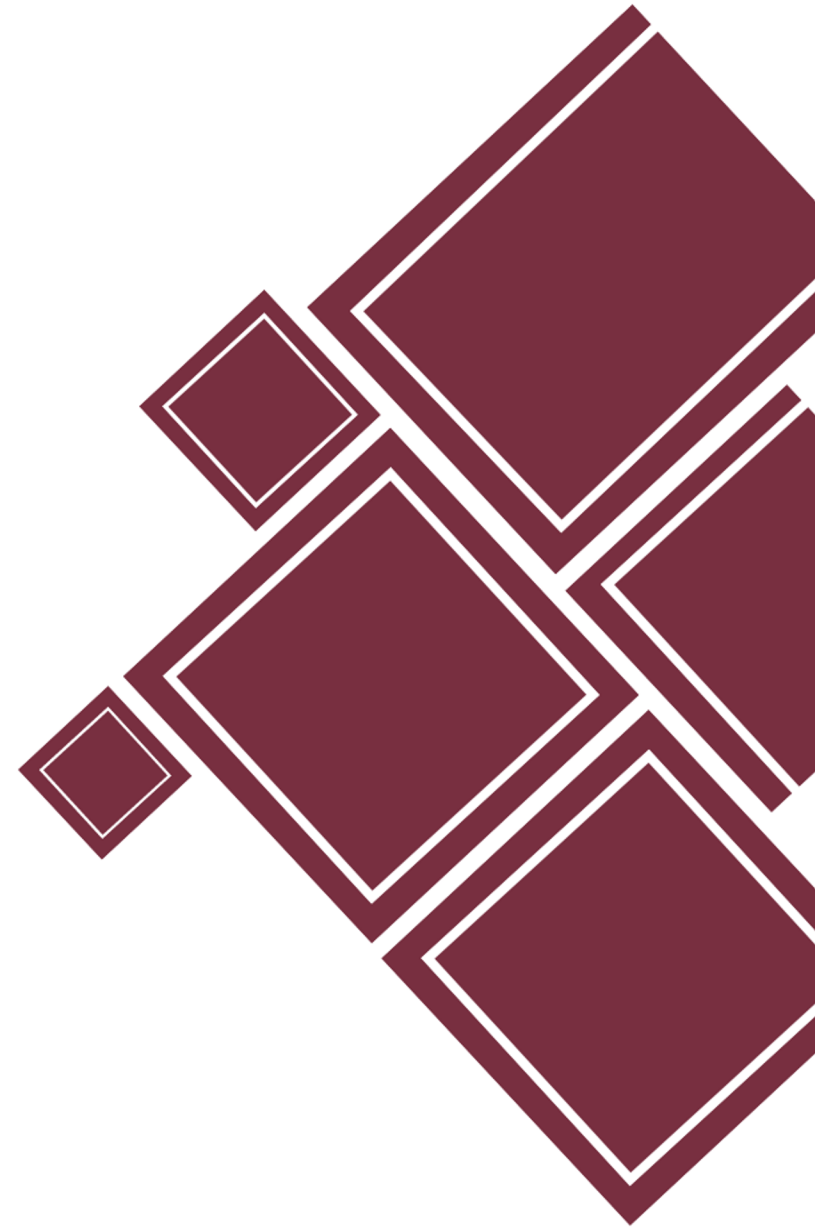
Scan the Horizon for Drivers of Change



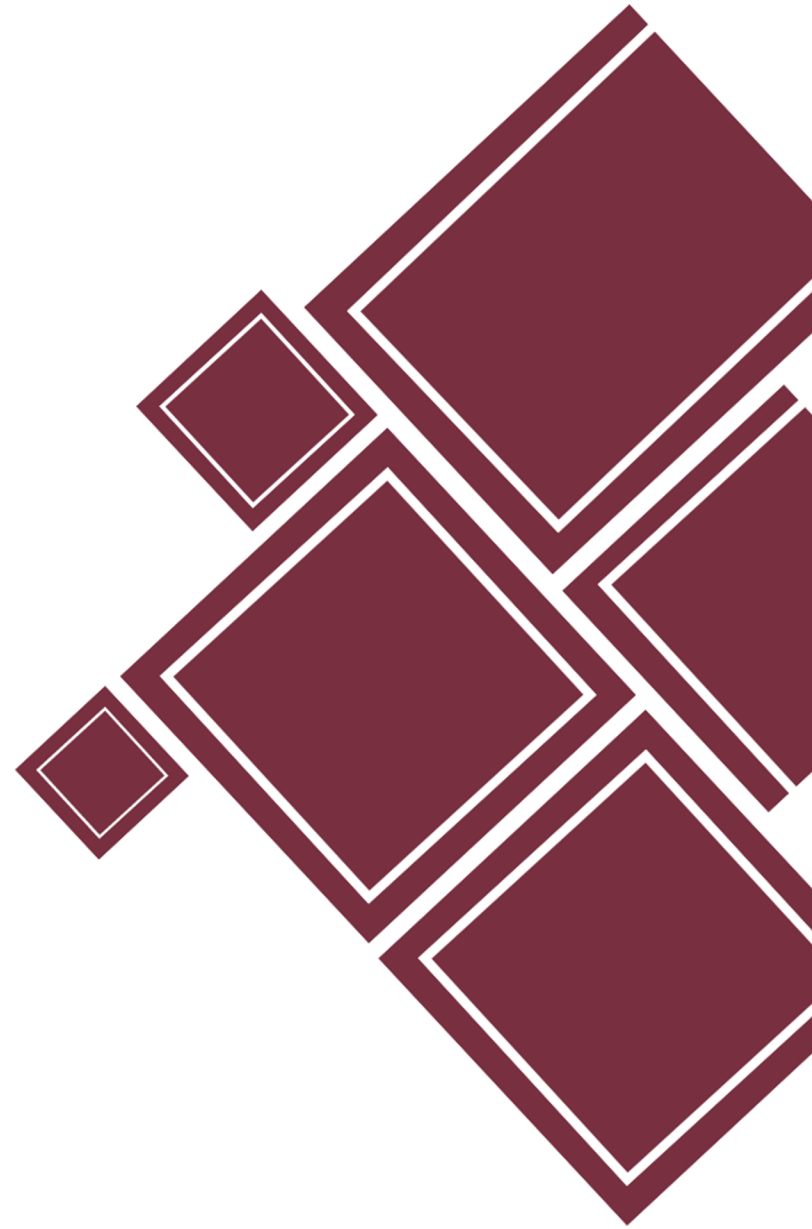
Identifying the driving forces



How Might These Trends Affect Disaster Risk Financing?



**Imagine
Alternative
Futures**

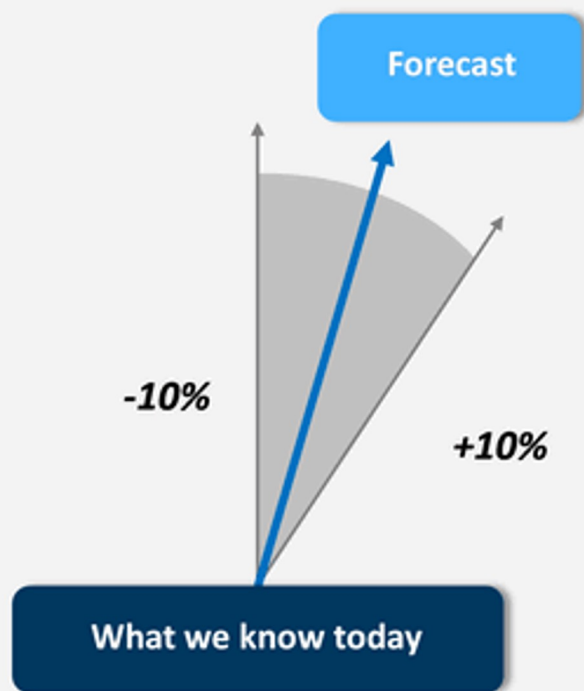


SCENARIO PLANNING

Scenario Planning Approaches

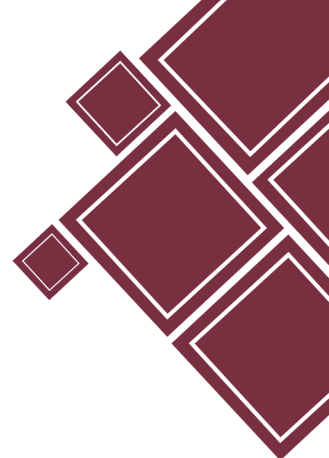
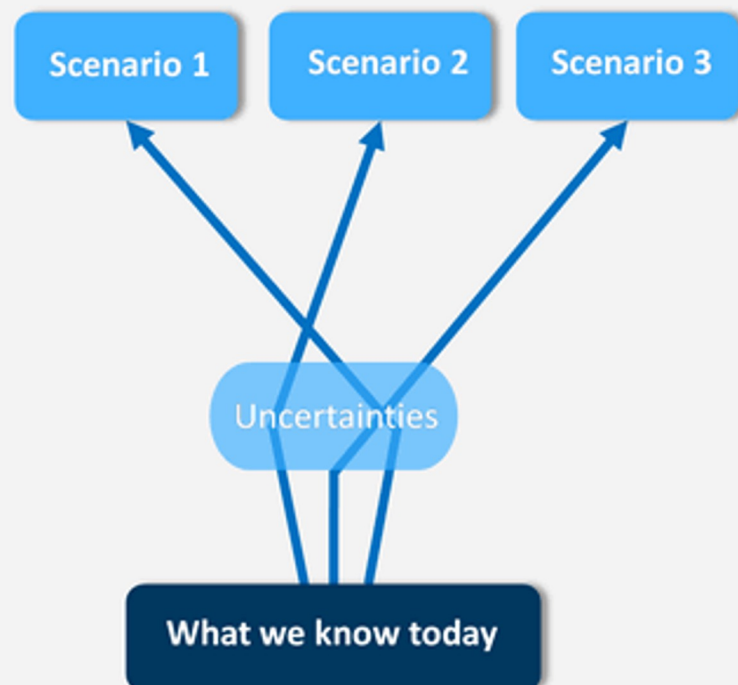
FORECAST PLANNING

Extrapolating from the Recent Past



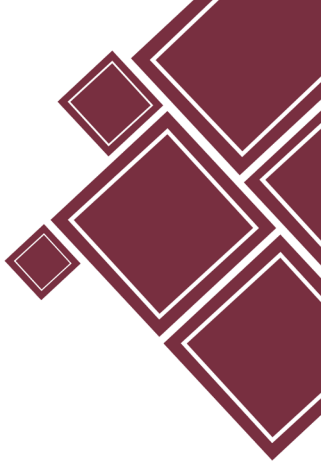
SCENARIO PLANNING

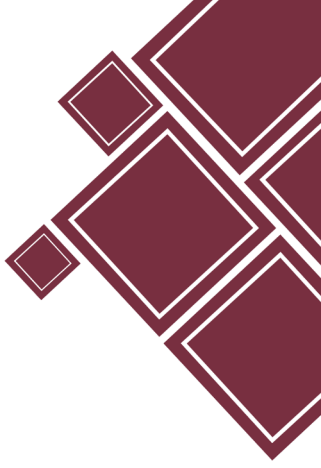
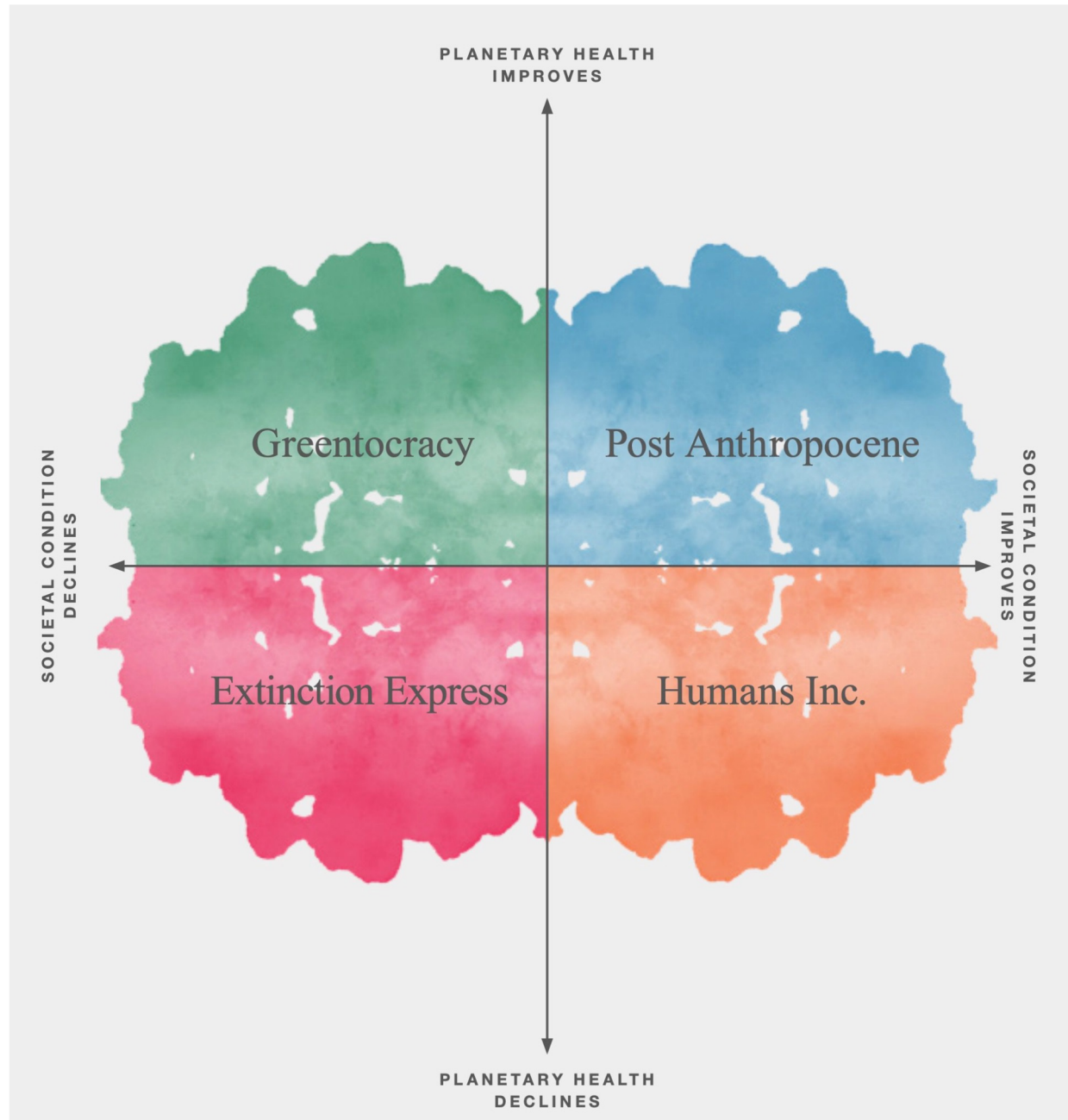
Envisioning Multiple Futures



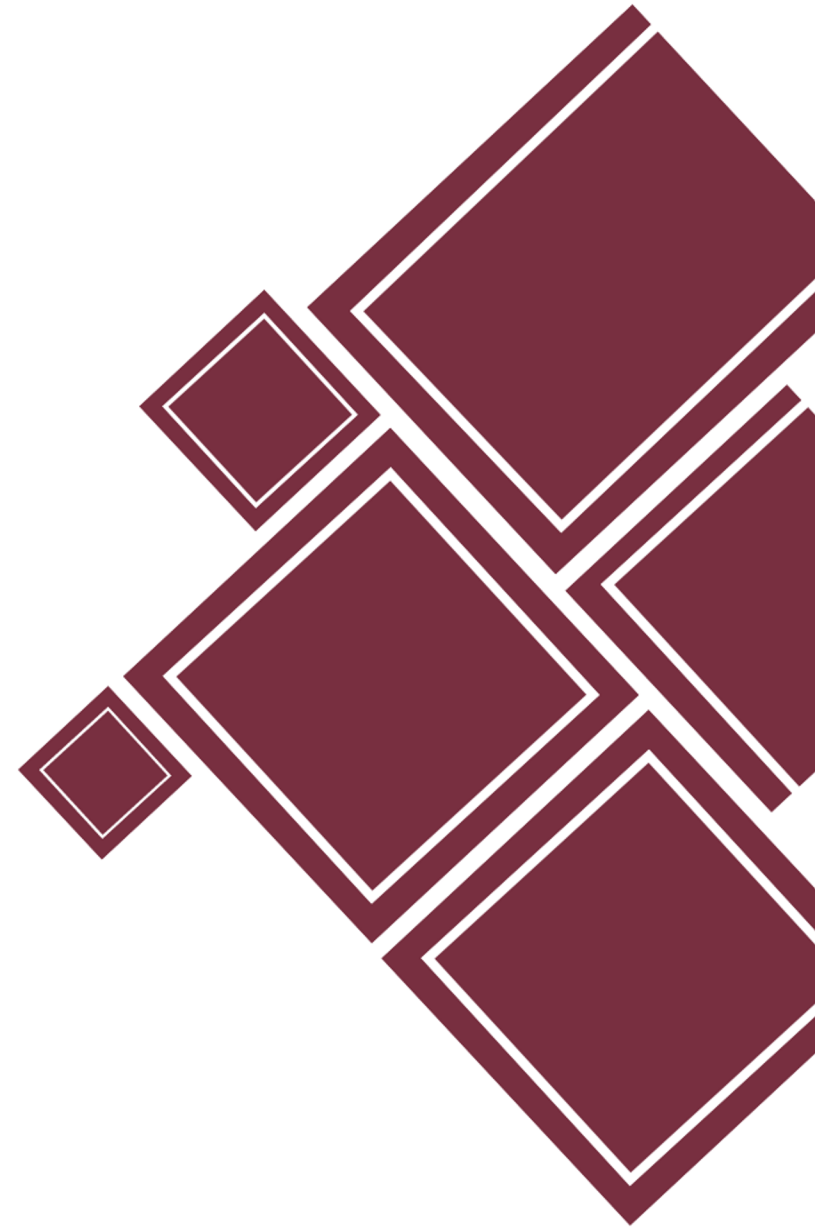


and people long for the safety of the domed worlds.

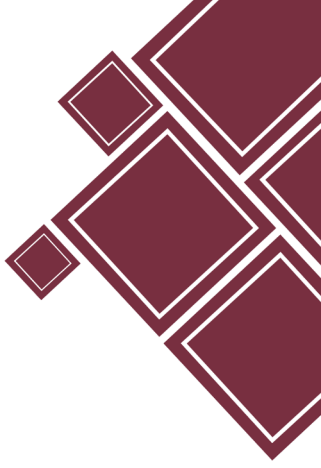




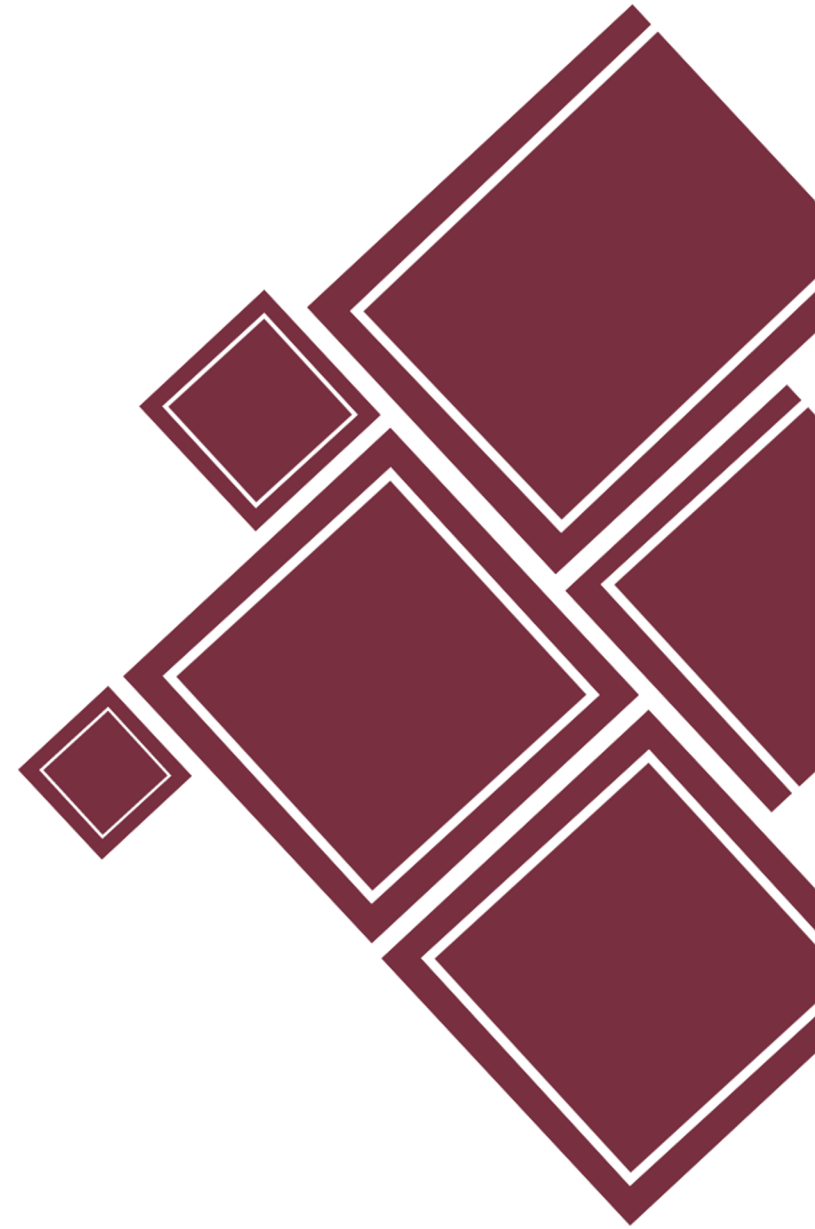
How Might Disaster Risk Financing Look in Each Future Scenario?

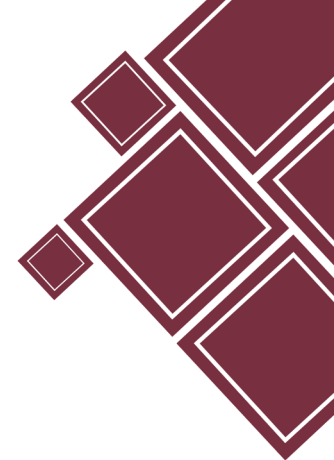
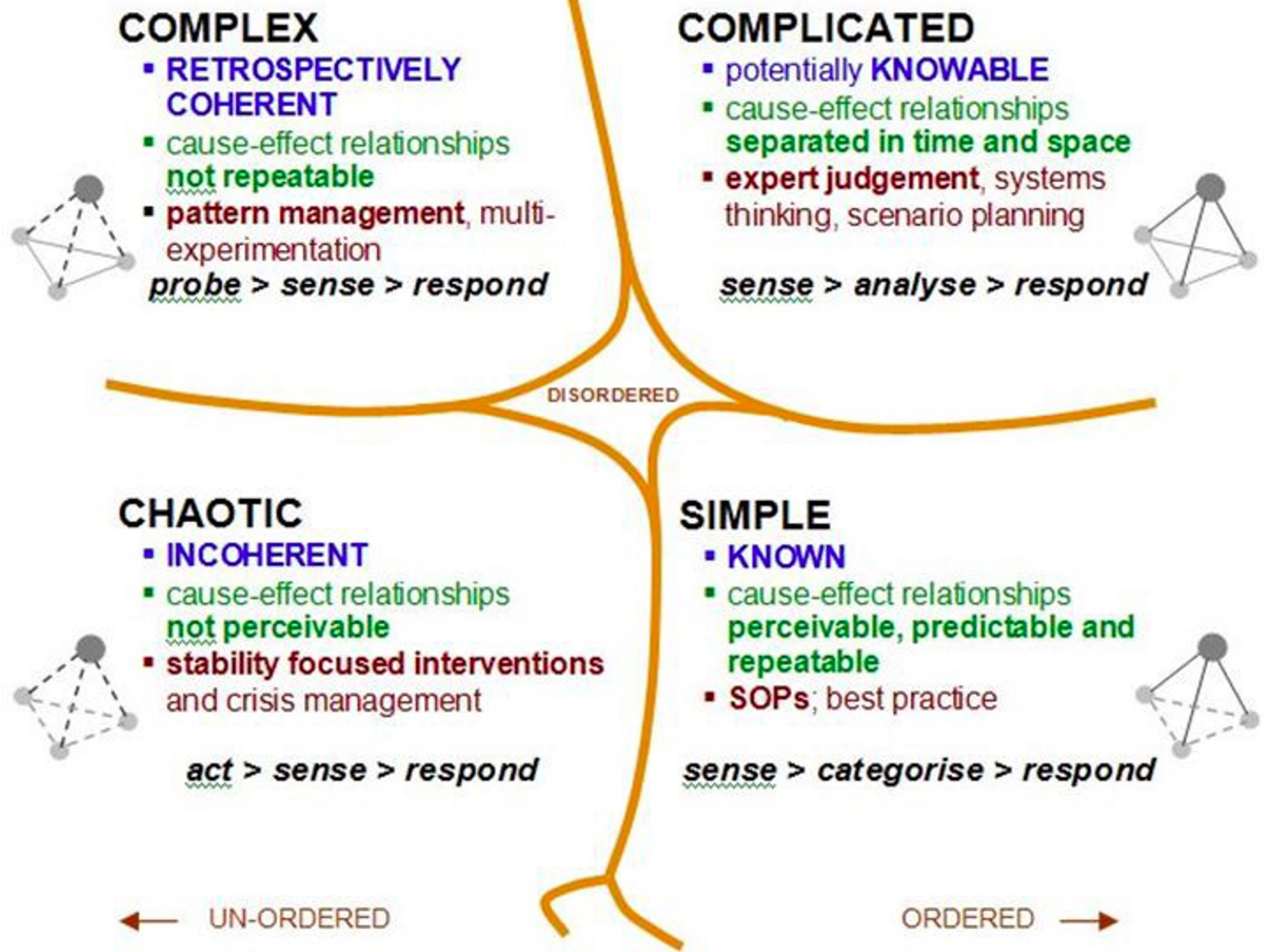


How might disaster risk financing look in each future scenario?



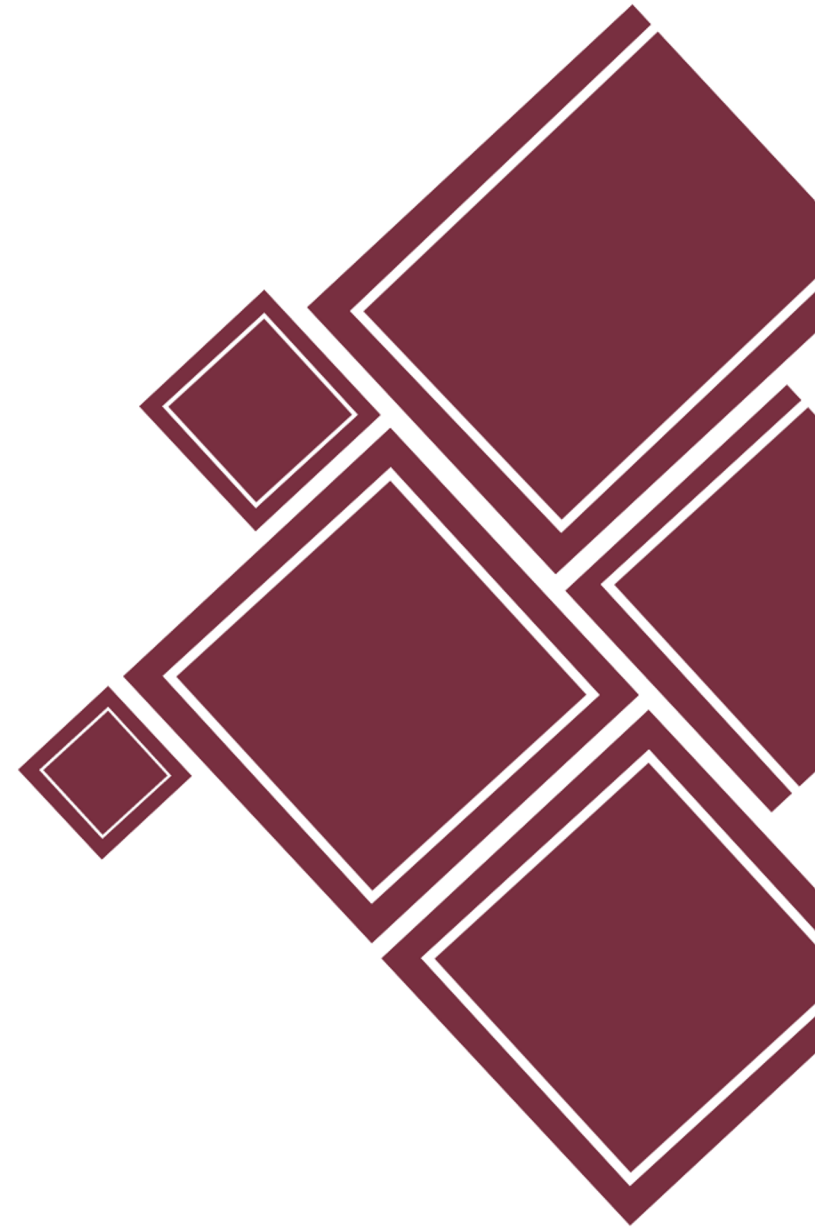
**Take Present
Action to Better
Prepare for the
Future**



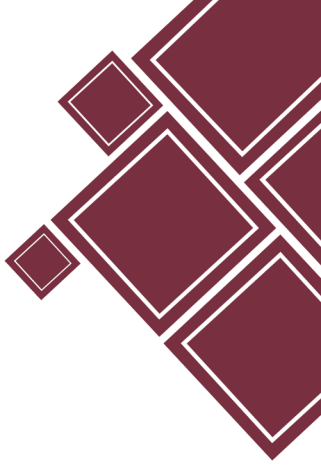


How Do You Currently Allocate Your Time Between the 4 Quadrants?

How might you reallocate your time?



Futures Thinking and Scenario Planning



1. Question assumptions about the future
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